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TOR:100457Z APR 76

S E C R E T 100242Z APR 76 STAFF

CITE

TO: DIRECTOR,

RYBAT

1. GENERAL WALTERS MET WITH \_\_\_\_\_ DEPUTY CHIEF \_\_\_\_\_

\_\_\_\_\_ HAD ONLY

\_\_\_\_\_ AND

WAS OBVIOUSLY EXPERIENCING SOME DISCOMFORT, ALTHOUGH HE LOOKED  
OTHERWISE FIT, ALSO PRESENT WERE \_\_\_\_\_ OF THE CENTER  
FOR STRATEGIC AND INTERNATIONAL STUDIES, AND \_\_\_\_\_

\_\_\_\_\_ AND COS.

2. \_\_\_\_\_ INQUIRED IF THIS VISIT WAS ONE OF

INSPECTION ON GENERAL WALTERS' PART. GENERAL WALTERS RESPONDED  
THAT IT WAS NOT AND THAT RATHER HE WAS FULFILLING A DESIRE OF  
LONGSTANDING TO VISIT THE NATION WHICH, ALONG WITH \_\_\_\_\_  
REPRESENTED ONE OF THE TWO COMING MAJOR POWERS. HE ADDED THAT  
NATURALLY HE HAD BEEN BRIEFED ON THE RELATIONSHIP BETWEEN THE  
TWO SERVICES AND WAS WELL SATISFIED WITH WHAT HE HAD LEARNED.

\_\_\_\_\_ INDICATED THAT HE ALSO WAS PLEASED WITH HIS  
RELATIONSHIP WITH THE STATION.

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25X1

3. A DISCUSSION ENSUED IN WHICH [ ] SOUGHT  
GENERAL WALTERS' VIEWS ON CHINA AND EXPRESSED HIS OWN TO THE  
EFFECT THAT CHINA, JAPAN AND THE USSR ARE INVOLVED IN AN EQUATION  
WHICH HAS SEEN MANY CHANGES OVER THE LAST CENTURY<sup>R</sup> AND A HALF BUT  
ONE IN WHICH TWO OF THESE NATIONS SOUGHT TO ALLY THEMSELVES  
AGAINST THE THIRD IN VARYING COMBINATIONS. GENERAL WALTERS QUOTED  
SUN TZU ON THE THEORY OF WINNING WITHOUT FIGHTING AND BOTH AGREED  
THAT OVERT AGGRESSION FOR TERRITORIAL EXPANSION ON THE PART OF  
CHINA WAS NOT LIKELY FOR THE NEXT SEVERAL YEARS. HOWEVER,  
SUBVERSIVE EFFORT IN BEHALF OF INDIGENOUS DISSIDENT GROUPS IS  
MORE LIKELY. GENERAL WALTERS ALSO EXPRESSED THE OPINION THAT  
WHEN CHINA BECAME EXPANSIONIST IT WOULD MORE LIKELY EXPAND TO  
THE NORTH AND WEST RATHER THAN TO THE SOUTH, BUT THAT THIS WAS  
PROBABLY A GOOD MANY YEARS DISTANT.

25X1

4. [ ] STATED HIS PERCEPTION THAT THE [ ]  
HAVE BECOME A TOOL OF THE RUSSIANS AND ARE ATTEMPTING TO ESTABLISH  
A SOUTHERN BELT OF INFLUENCE EXTENDING THROUGH [ ]  
[ ] SAID THAT HE THOUGHT THIS WAS A PROBLEM DESERVING  
GREATER INTELLIGENCE ATTENTION.

25X1

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5. [ ] ALSO INQUIRED ABOUT [ ] AND ITS POTENTIAL FOR

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MISCHIEF OR THE CREATION OF STABILITY IN THE

25X1

GENERAL WALTERS POINTED OUT THAT HAS TWO PROBLEMS: THE

25X1

FIRST IS THAT

AND BECOME INDUSTRIALIZED IN THIS PERIOD. THE

SECOND PROBLEM IS ATTEMPT TO ACHIEVE INSTANT DEVELOPMENT

WITHOUT BUILDING AN APPROPRIATE INFRASTRUCTURE OF MANPOWER AS

WELL AS OF MATERIEL. GENERAL WALTERS POINTED OUT THE FALLACY OF

ATTEMPTING TO IMPORT MAJOR FACTORS SUCH AS STEEL MILLS WHOLESALE

WITHOUT FIRST TRAINING BOTH THE TECHNICIANS AND THE MANAGERS WHO

ARE NECESSARY TO PLACE THE MILLS INTO ECONOMIC PRODUCTIVITY. HE

ADDED THAT SOME COUNTRIES HAVE ALSO TRIED TO ADAPT AMERICAN

MANAGEMENT PROCEDURES WHOLESALE AND FOUND THAT THEY DID NOT FIT

THE OBJECTIVE AND CULTURAL CIRCUMSTANCES EXISTING IN THE COUNTRY

OF IMPORTATION. HE ALSO STRESSED THAT TECHNICIANS AND MANAGERS,

FOR THE MOST PART, SHOULD BE TRAINED ON-THE-GROUND WHERE THEY

ARE GOING TO WORK AND NOT SENT TO INDIANA SO AS TO PREPARE

FOR RUNNING A FACTORY IN AFGHANISTAN.

6. ADMITTED THAT HAD

ENCOUNTERED JUST SUCH DIFFICULTIES, BUT PROFESSED THAT

NEEDED HELP IN ORDER TO REACH THAT POINT OF DEVELOPMENT AT WHICH



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25X1 THAT GENERAL WALTERS WOULD FIND ADDITIONAL OPPORTUNITIES TO  
VISIT [ ] AND SAID THAT HE WAS WELCOME AT ANY TIME.  
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